AD HOC ANNOUNCEMENT
pursuant to Art. 53 LR

Landis+Gyr

Landis+Gyr Announces FY 2024 Financial Results

Cham, Switzerland – May 2, 2025 – Landis+Gyr Group AG (SIX: LAND), a leading global provider of integrated energy management solutions, today announced unaudited financial results for financial year 2024 (April 1, 2024 – March 31, 2025).

- **Exceptional order intake of USD 2.6 billion (up 33.3% YoY) driven by contract wins in all regions, corresponding to a book-to-bill ratio of 1.5**
- **Record committed backlog of USD 4.6 billion (up 22.9% YoY)**
- **FY 2024 net revenue of USD 1,729.3 million (down 10.5% in constant currency) due to non-recurrence of 2023 pent-up demand realization, tariffs impacting timing of shipments in March and softness in EMEA in the first half**
- **Adjusted EBITDA of USD 170.9 million, down 25.7% YoY, due to lower operating leverage and inventory write-off of USD 20 million; strong expense management resulted in a margin of 9.9%; Adjusted EBITDA margin of 10.4% when excluding one-off effects**
- **Net loss from continuing operations of USD (84.7) million or USD (2.97) per share (diluted) due to a non-cash goodwill impairment of USD 111.0 million**
- **Cash flow from operating activities of USD 78.9 million, down 34.9% on lower profitability and higher working capital**
- **To preserve balance sheet strength, a reduced distribution of CHF 1.15 per share is proposed to the Annual General Meeting**
- **Guidance for FY 2025 with net revenue growth of between 5% and 8% and Adjusted EBITDA margin in the range between 10.5% and 12.0%**
- **Strategic transformation with review of EMEA and U.S. listing progressing according to plan**

"Financial year 2024 has underscored the strength and resilience of Landis+Gyr's business model and technology, demonstrated by our record order intake of USD 2.6 billion and an unprecedented backlog of USD 4.6 billion. This success was driven by our team delivering key wins in the Americas and Asia Pacific, alongside a notably solid performance in EMEA.
We remain confident in our long-term growth trajectory supported by the record-high backlog and pipeline, both propelled by the adoption of our innovative grid-edge solutions. With the new management team fully in place, we are continuing to make progress with our strategic transformation, marked by our completed exit from EV charging. We are encouraged to see customers beyond North America embracing grid edge technology to address the challenge of increasing energy demand", said Peter Mainz, Chief Executive Officer of Landis+Gyr.

Davinder Athwal, Chief Financial Officer of Landis+Gyr, commented: "FY 2024 was a transition year for Landis+Gyr. We are excited about our future and expect 5% to 8% growth in revenue and an improvement in our margins in FY 2025. We are confident in our ability to manage tariff-related costs and at present expect them to have a minimal impact in 2025. Our solid balance sheet positions Landis+Gyr robustly for sustained investment and long-term profitable growth."

* For a reconciliation of non-GAAP measures, see chapter "Supplemental Reconciliations and Definitions (unaudited)" in this ad hoc announcement.

Landis+Gyr

Order Intake and Committed Backlog

Group order intake for FY 2024 centered around grid edge solutions was exceptionally strong at USD 2,613.8 million, an increase of 33.6% in constant currency compared to FY 2023, and corresponding to a book-to-bill ratio of 1.5. The sustained strong order intake was driven by positive momentum and contract awards in all three regions. In the second half of FY 2024, order intake amounted to USD 1,808.2 million, making it the strongest semester since the Company's IPO in 2017. Committed backlog was up by 22.9% YoY, reaching a new record level of USD 4,630.4 million as of March 31, 2025.

The Americas region recorded an order intake of USD 1,745.6 million (book-to-bill of 1.8), driven by wins in North America and Japan, and the committed backlog rose by 26.2% to USD 3,761.9 million. In the EMEA region, supported by contract wins in the UK and France, orders of USD 620.7 million (book-to-bill of 1.0) were booked, resulting in a stable, committed backlog of USD 696.8 million. In Asia Pacific, order intake amounted to USD 247.4 million (book-to-bill of 1.6), leading to a 92.0% higher committed backlog of USD 171.8 million, driven by strong order performance in Australia.

Exit from the EV charging Business and Discontinued Operations

In February 2025, Landis+Gyr announced its decision to exit the EV charging business. As of March 13, 2025, the business was sold to KD Group, securing a sustainable path forward for employees, customers and partners. The business is being treated as Discontinued Operations in FY 2024, and FY 2023 financials have been restated accordingly. Please see "Discontinued Operations" in the appendix for more information.

Net Revenue

In FY 2024, net revenue declined by 10.5% in constant currency to USD 1,729.3 million from the record USD 1,944.2 million in FY 2023. The decline in net revenue was mainly driven by the non-recurrence of pent-up demand realization of approximately USD 120 million in FY 2023, tariff-related temporary delays of shipments in March prior to the April 2 tariff announcement which led to approximately USD 30 million of revenues shifting into FY 2025, combined with softness in EMEA in H1 partially offset by the strong H2 performance. The share of net revenue from software and services was approximately 23% in FY 2024 driven by the Americas region at 34%.

Net revenue per segment was as follows (in USD million, except where indicated):

Segment	FY 2024 Net revenue	FY 2023 Net revenue	Percentage change	Percentage change in constant currencies
Americas	964.6	1,131.3	(14.7%)	(13.9%)
EMEA	606.6	649.3	(6.6%)	(6.5%)
Asia Pacific	158.1	163.6	(3.4%)	(2.9%)
Group	**1,729.3**	**1,944.2**	**(11.1%)**	**(10.5%)**

In FY 2024, net revenue in the Americas region decreased by 13.9% YoY in constant currency to USD 964.6 million. The main drivers of the decrease were the wind-down of approximately USD 120 million in pent-up demand recognized in FY 2023 and a revenue push-out of approximately USD 30 million due to tariff-related temporary delays of shipments in March.

In the EMEA region, net revenue performance was strong in the second half of FY 2024 at USD 326.7 million (up 16.7% over H1), albeit not fully compensating for the weaker H1. Owing to project timing and softening in the UK and Turkey, net revenue in the EMEA region in FY 2024 declined by 6.5% in constant currency to USD 606.6 million. The decline was partially offset by a solid performance in Belgium and Germany (Thermal solutions). The EMEA segment no longer includes the EV charging business, which had net revenues of USD 18.8 million in FY 2023 and was sold in FY 2024.

Net revenue in the Asia Pacific region declined by 2.9% in constant currency to USD 158.1 million, driven by project timing, and was partially offset by growth in India (Esyasoft JV).

Adjusted Gross Profit, Adjusted and Reported EBITDA*

Adjusted gross profit decreased by 13.2% to USD 540.2 million on the lower operating leverage and the corresponding margin came in 80 basis points lower at 31.2%.

Strong cost management resulted in adjusted operating expenses in FY 2024 decreasing by USD 23.4 million or 6.0% year-over-year to USD 369.4 million. Adjusted R&D expenses remained flat at USD 167.8 million and correspond to 9.7% of net revenue in the financial year 2024 with continued investments in strategic initiatives, including grid edge intelligence and software solutions as well as smart ultrasonic gas and water technology. Adjusted Sales, General and Administrative (SG&A) expenses declined by 10.0% to USD 201.6 million, driven by tight cost management, and were equivalent to 11.7% of net revenue.

The Adjusted EBITDA by segment was as follows (in USD million, except where indicated):

Segment	FY 2024 Adjusted EBITDA	FY 2024 Percentage of net revenue	FY 2023 Adjusted EBITDA	FY 2023 Percentage of net revenue
Americas	127.1	13.2%	185.4	16.4%
EMEA	16.1	2.7%	23.5	3.6%
Asia Pacific	37.6	23.8%	18.0	11.0%
Corporate unallocated	(9.9)		3.0	
Group	**170.9**	**9.9%**	**229.9**	**11.8%**

Overall, the Adjusted EBITDA in FY 2024 was USD 170.9 million, a decrease of USD 59.0 million or 25.7% compared to FY 2023. The Adjusted EBITDA margin decreased by 190 basis points from 11.8% in FY 2023 to 9.9% in FY 2024. The compression in Adjusted EBITDA was mainly attributable to reduced operating leverage and a one-time inventory obsolescence of USD 20 million (120 basis points negative margin impact) due to the streamlining of the Americas product portfolio driven by the fast adoption of the next generation offering. Adjusted EBITDA included a USD 11.0 million gain from a real estate transaction in India (60 basis points positive margin impact). Excluding the two one-off impacts, the Adjusted EBITDA margin was 10.4%.

In FY 2024, an operating loss of USD (34.7) million was recorded, compared to an operating income of USD 152.8 million in FY 2023. This was mainly driven by goodwill impairment in the EMEA region of USD 111.0 million. Reported EBITDA in the period under review was USD 148.8 million versus USD 222.8 million in the same period in FY 2023, a decrease of 33.2%.

The adjustments to reconcile between Reported EBITDA in the Group's financial statements and Adjusted EBITDA were as follows (in USD million):

	FY 2024	FY 2023
Reported EBITDA	**148.8**	**222.8**
Adjustments		
Restructuring charges	8.1	12.6
Warranty normalization adjustments	(4.3)	(4.6)
Timing difference on FX derivatives	(0.1)	(0.9)
Transformation expenses	18.3	–
Adjusted EBITDA	**170.9**	**229.9**

In FY 2024, Adjusted EBITDA excluded three distinct expense categories consistent with the prior year and added one new category for the business transformation announced in October 2024. The Company believes that excluding these expenses will make it easier for management and investors to compare the financial results over multiple periods and analyze trends in the Company's operations. First, restructuring charges were USD 8.1 million, which was related predominantly to OPEX efficiency initiatives in the Americas and EMEA regions. Secondly, the warranty normalization adjustments of USD (4.3) million represent the difference between the warranty provision made in the period and the average actual warranty utilization for the last three years. Warranty provisions in both FY 2024 and FY 2023 were below historical levels. Thirdly, the timing difference on FX derivatives adjustment was USD (0.1) million in FY 2024, which relates to mark-to-market differences on hedges. A fourth adjustment ("Transformation expenses") was added in FY 2024 to reflect USD 18.3 million in expenses related to the transformation initiatives announced in October 2024. Those expenses are primarily related to the strategic review of the EMEA region, the preparation of a U.S. listing and the focus on the Americas region.

Net Income and Earnings per Share (EPS)
The net loss from continuing operations for FY 2024 was USD (84.7) million or USD (2.97) per share, including a goodwill impairment of USD 111.0 million. Factoring in the loss on discontinued operations of USD (64.7) million or USD (2.24) per share, the net loss attributable to Landis+Gyr Group shareholders for FY 2024 was USD (150.5) million or USD (5.21) per share (diluted EPS). Net income in the prior year was USD 110.0 million or USD 3.78 per share (diluted EPS).

Cash Flow and Net Debt
Cash flow from operating activities was USD 78.9 million in FY 2024, driven by lower profitability and higher operating working capital, compared to USD 121.2 million in the previous year. In the period under review, capital expenditure (PP&E) was USD 28.1 million, equivalent to 1.6% of net revenue, consistent with the Company's asset-light business model.

As of March 31, 2025, the ratio of net debt to Adjusted EBITDA was 1.07 times, with net debt of USD 182.9 million.

Distributions to Shareholders
To preserve balance sheet strength and maximize operational flexibility, the Board of Directors decided to temporarily pause the dividend policy and is proposing a reduced distribution of CHF 1.15 per share to the Annual General Meeting on June 25, 2025. If approved, the distribution will be paid out entirely from statutory capital reserves and is exempt from Swiss withholding tax.

Outlook for FY 2025
Landis+Gyr expects net revenue growth of between 5% and 8% in FY 2025. As a result of the expected revenue growth and operational efficiency initiatives, the Adjusted EBITDA margin is expected to be between 10.5% and 12.0% of net revenue for FY 2025. Landis+Gyr aims to return to its progressive dividend policy in FY 2025. The guidance is subject in particular to external factors including tariffs and elevated market uncertainties that could impact the results.

Update on Strategic Transformation
The strategic review of the EMEA business and the focus on the Americas business that were announced last October are progressing according to plan. The Board of Directors continues to review all options for best value creation from the EMEA business with the support of an investment bank, including a potential sale. There is no certainty that this will result in a transaction. Landis+Gyr continues to work towards a listing in the U.S. in 2026 with the support of external advisors and intends to hold a Capital Markets Day event in New York to provide an update at the appropriate time.

Significant Progress on Commitments to Sustainability

In FY 2024, Landis+Gyr reinforced its deep commitment to sustainability, achieving significant milestones across environmental, social, and governance initiatives. The Company's installed smart meters enabled the avoidance of 9 million tons of CO_2 emissions, further strengthening its positive environmental impact. Renewable electricity consumption reached 96%, a substantial increase from 79% in the previous year, putting Landis+Gyr on track to achieve 100% renewable electricity consumption by FY 2025.

Aligned with the rigorous criteria of the Science Based Targets initiative (SBTi), Landis+Gyr made significant progress towards its ambitious goal of reducing Scope 1 and 2 greenhouse gas emissions by 42% by 2030 (compared to the 2021 baseline). In FY 2024, Landis+Gyr successfully reduced Scope 1+2 emissions by 67% compared to the FY 2021 base year, driven by improved energy efficiency, increased renewable energy use, and ongoing electrification of its vehicle fleet.

Landis+Gyr's sustainability efforts received significant external recognition, notably the EcoVadis Platinum rating, placing the Company among the top 1% of rated organizations. In addition, Landis+Gyr strengthened its commitment to sustainable practices across its supply chain by joining the Responsible Business Alliance, enabling effective responses to global challenges and contributing to meaningful, positive change for a sustainable future.

Documents

The FY 2024 earnings presentation, which forms part of this ad hoc announcement, is available on the Company's website at www.landisgyr.com/investors/results-center/.

Investor Webcast and Telephone Conference

Landis+Gyr's management will host an investor/analyst call and webcast to discuss the Company's FY 2024 results.

Date and time:	May 2, 2025, at 14:00 CET / 08:00am EST
Speakers:	Peter Mainz (Chief Executive Officer) Davinder Athwal (Chief Financial Officer)
Audio webcast:	www.landisgyr.com/investors/results-center/
Telephone:	Europe: +41 (0)58 310 5000 UK: +44 (0)207 107 0613 US: +1 (1)631 570 5613

Media Contact

Fabio Franceschi
Phone +41 41 935 6123
Fabio.Franceschi@landisgyr.com

Investor Contact

Christian Waelti
Phone +41 41 935 6331
Christian.Waelti@landisgyr.com

Landis+Gyr

Key Dates

Publication of Annual Report 2024 and Invitation to AGM 2025	May 28, 2025
Annual General Meeting 2025	June 25, 2025
Ex-Dividend Date	June 27, 2025
Dividend Payment Date	July 1, 2025
Release of Half Year Results 2025	October 28, 2025

About Landis+Gyr

Landis+Gyr is a leading global provider of integrated energy management solutions. We measure and analyze energy utilization to generate empowering analytics for smart grid and infrastructure management, enabling utilities and consumers to reduce energy consumption. Our innovative and proven portfolio of software, services and intelligent sensor technology is a key driver to decarbonize the grid. Having avoided 9 million tons of CO_2 in FY 2024, Landis+Gyr manages energy better – since 1896. With sales of USD 1.7 billion in FY 2024, Landis+Gyr employs around 6,300 talented people across five continents. For more information, please visit our website www.landisgyr.com.

Disclaimer

This ad hoc announcement and information referred to herein contain (a) preliminary, unaudited numbers that may be subject to change and (b) information regarding alternative performance measures or non-USGAAP measures, such as “Reported EBITDA”, “Adjusted EBITDA”, “Adjusted Gross Profit”, “Adjusted Research and Development”, “Adjusted Sales, General and Administrative”, and “Adjusted Operating Expenses”. Definitions of these measures and reconciliations between such measures and their USGAAP counterparts, if not defined in this announcement, may be found on pages 28 to 30 of the Landis+Gyr Half Year Financial Report Fiscal Year 2024 on our website at www.landisgyr.com/investors.

Forward-looking Information

This presentation ad hoc announcement includes forward-looking information and statements, including statements concerning the outlook for Landis+Gyr Group AG and its affiliates, together referred to as Landis+Gyr Group, and hereinafter as “Landis+Gyr”. These statements are based on current expectations, estimates and projections about the factors that may affect the Company’s future performance, including global economic conditions, and the economic conditions of the regions and industries that are major markets for Landis+Gyr. These expectations, estimates and projections are generally identifiable by statements containing words such as “expects”, “believes”, “estimates”, “targets”, “plans”, “outlook”, “guidance” or similar expressions. There are numerous risks, uncertainties and other factors, many of which are beyond Landis+Gyr’s control, that could cause the Company’s actual results to differ materially from the forward-looking information and statements made in this announcement and which could affect the Company’s ability to achieve its stated targets. The important factors that could cause such differences include, among others: possible effects of pandemics, global shortage of energy or supplied components as well as increased freight rates, duties, taxes or tariffs, business risks associated with the volatile global economic environment and changing political conditions, including wars or military actions; market acceptance of new products and services; changes in governmental regulations, applicable laws or jurisprudence and currency exchange rates; estimates of future warranty claims and expenses and sufficiency of accruals; and other such factors as may be discussed from time to time in Landis+Gyr Group AG filings with the SIX Swiss Exchange. Although Landis+Gyr Group AG believes that its expectations reflected in any such forward-looking statement are based upon reasonable assumptions, it can give no assurance that those expectations will be achieved.

Extracts from the Financial Report 2024

Consolidated Statements of Operations (unaudited)

	FINANCIAL YEAR ENDED MARCH 31,	
USD in thousands, except per share data	**2025**	2024
Net revenue	**1,729,319**	**1,944,180**
Cost of revenue	1,217,170	1,348,928
Gross profit	**512,149**	**595,252**
Operating expenses		
Research and development	172,695	174,375
Sales and marketing	74,467	78,077
General and administrative	153,109	155,103
Amortization of intangible assets	35,567	34,873
Impairment of intangible assets	111,000	–
Operating income (loss)	**(34,689)**	**152,824**
Other income (expense), net	(39,321)	(21,838)
Income (loss) from continuing operations before income taxes and equity method investments	**(74,010)**	**130,986**
Income tax expense	(10,707)	(18,740)
Net income from equity investments	–	3,232
Income (loss) from continuing operations, net of tax	**(84,717)**	**115,478**
Discontinued operations:		
Loss on discontinued operations before income taxes	(66,312)	(8,685)
Income tax benefit	1,635	1,858
Loss on discontinued operations, net of tax	**(64,677)**	**(6,827)**
Net income (loss)	**(149,394)**	**108,651**
Income (loss) attributable to noncontrolling interests, net of tax	1,070	(1,326)
Net income attributable to Landis+Gyr Group AG shareholders	**(150,464)**	**109,977**
Basic earnings per share attributable to Landis+Gyr Group AG shareholders		
Income (loss) from continuing operations, net of tax	(2.97)	4.02
Loss from discontinued operations, net of tax	(2.24)	(0.23)
Net income (loss)	(5.21)	3.79
Diluted earnings per share attributable to Landis+Gyr Group AG shareholders		
Income (loss) from continuing operations, net of tax	(2.97)	4.01
Loss from discontinued operations, net of tax	(2.24)	(0.23)
Net income (loss)	(5.21)	3.78
Weighted-average number of shares used in computing earnings per share:		
Basic	28,875,638	28,870,260
Diluted	28,875,638	28,945,232

Consolidated Balance Sheets (unaudited)

USD in thousands, except share data	March 31, 2025	March 31, 2024
ASSETS		
Current assets		
Cash and cash equivalents	171,564	127,837
Accounts receivable, net of allowance for doubtful accounts of USD 5.2 million and USD 6.1 million	417,181	334,008
Inventories, net	230,418	227,559
Prepaid expenses and other current assets	105,101	108,435
Curent assets held for sale – discontinued operations	–	13,742
Total current assets	**924,264**	**811,581**
Property, plant and equipment, net	124,349	118,042
Intangible assets, net	122,577	158,918
Goodwill	940,519	1,051,670
Deferred tax assets	88,637	64,888
Other long-term assets	205,068	216,071
Noncurrent assets held for sale – discontinued operations	–	23,222
TOTAL ASSETS	**2,405,414**	**2,444,392**
LIABILITIES AND EQUITY		
Current liabilities		
Trade accounts payable	201,754	153,870
Accrued liabilities	51,201	41,605
Warranty provision – current	28,662	29,927
Payroll and benefits payable	61,372	79,906
Short-term debt	94,568	4,404
Operating lease liabilities – current	15,368	14,654
Other current liabilities	131,312	95,985
Current liabilities held for sale – discontinued operations	–	3,953
Total current liabilities	**584,237**	**424,304**
Long-term debt	249,522	248,151
Warranty provision – non current	11,970	12,964
Pension and other employee liabilities	27,119	26,751
Deferred tax liabilities	13,711	31,919
Tax provision	20,841	20,128
Operating lease liabilities – non current	69,351	67,917
Other long-term liabilities	111,010	58,864
Noncurrent liabilities held for sale – discontinued operations	–	1,878
Total liabilities	**1,087,761**	**892,876**
Redeemable noncontrolling interests	**–**	**5,035**
Shareholders' equity		
Landis+Gyr Group AG Shareholders' equity Registered ordinary shares (28,908,944 and 28,908,944 issued shares at March 31, 2025, and March 31, 2024, respectively)	302,756	302,756
Additional paid-in capital	953,920	1,029,603
Retained earnings	135,394	285,858
Accumulated other comprehensive loss	(71,913)	(69,518)
Treasury shares, at cost (89,337 and 54,456 shares at March 31, 2025, and March 31, 2024, respectively)	(5,413)	(4,014)
Total Landis+Gyr Group AG shareholders' equity	**1,314,744**	**1,544,685**
Noncontrolling interests	2,909	1,796
Total shareholders' equity	**1,317,653**	**1,546,481**
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	**2,405,414**	**2,444,392**

Consolidated Statements of Cash Flows (unaudited)

USD in thousands	FINANCIAL YEAR ENDED MARCH 31, 2025	2024
Cash flow from operating activities		
Net income (loss)	(149,394)	108,651
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation and amortization	72,473	72,679
Impairment of intangible assets	111,000	–
Net income from equity investments	–	(3,232)
Loss on discontinued operations	64,677	–
Share-based compensation	2,761	4,509
Gain on disposal of property, plant and equipment	(10,599)	(460)
Loss (gain) on foreign exchange, net	(508)	8,297
Change in allowance for doubtful accounts	(891)	(1,321)
Deferred income tax	(40,698)	(21,829)
Change in operating assets and liabilities, net of effect of businesses acquired and effect of changes in exchange rates:		
Accounts receivable	(86,454)	13,238
Inventories, including advance payments	(3,387)	895
Trade accounts payable	50,275	(55,805)
Other assets and liabilities	69,636	(4,424)
Net cash provided by operating activities	**78,891**	**121,198**
Cash flow from investing activities		
Payments for property, plant and equipment	(28,121)	(30,600)
Payments for intangible assets	(3,825)	(1,030)
Proceeds from the sale of property, plant and equipment	6,782	1,570
Business acquisitions, net of cash received	–	(3,297)
Purchase of investments	–	(72,733)
Proceeds from the sale of investments, net of divested cash	(11,075)	3,232
Net cash used in investing activities	**(36,239)**	**(102,858)**
Cash flow from financing activities		
Proceeds from third party facility	236,502	496,111
Repayment of borrowings to third party facility	(149,396)	(428,309)
Purchase of treasury shares	(8,167)	(3,509)
Debt issuance cost	–	(1,972)
Purchase of redeemable noncontrolling interests	(5,063)	–
Dividends paid	(72,473)	(70,780)
Net cash from settlement of foreign currency derivatives to hedge financing activities	–	2,211
Issuance of shares	797	897
Net cash provided by (used in) financing activities	**2,200**	**(5,351)**
Net increase in cash and cash equivalents	**44,852**	**12,989**
Cash and cash equivalents at beginning of period, including restricted cash	128,508	117,986
Effects of foreign exchange rate changes on cash and cash equivalents	(1,796)	(2,467)
Cash and cash equivalents at end of period, including restricted cash	**171,564**	**128,508**

Discontinued Operations (unaudited)

USD in thousands	FINANCIAL YEAR ENDED MARCH 31, 2025	2024	SIX MONTHS ENDED SEPTEMBER 30, 2024
Major components of pretax loss of discontinued operations:			
Net revenue	10,743	18,825	6,248
Cost of revenue	19,015	15,265	4,926
Research and development	5,796	5,432	3,044
Sales and marketing	2,696	2,682	1,262
General and administrative	3,940	2,939	1,458
Amortization of intangible assets	1,066	1,192	594
Pretax loss of discontinued operations	**(21,770)**	**(8,685)**	**(5,036)**
Loss from the sale of discontinued operations	(40,713)	–	–
Reclassification of foreign currency translation reserve	(3,829)	–	–
Income tax benefit	1,635	1,858	228
Loss on discontinued operations, net of tax	**(64,677)**	**(6,827)**	**(4,808)**

Supplemental Reconciliations and Definitions (unaudited)

Adjusted EBITDA

The reconciliation of Operating income to Adjusted EBITDA is as follows for the financial years ended March 31, 2025 and 2024:

	L+G GROUP AG		AMERICAS		EMEA		ASIA PACIFIC		CORPORATE AND ELIMINATIONS	
USD in millions, unless otherwise indicated	**FY 2024**	FY 2023	**FY 2024**	FY 2023	**FY 2024**	FY 2023	**FY 2024**	FY 2023	**FY 2024**	FY 2023
Operating income (loss)	**(34.7)**	**152.8**	**86.0**	**142.1**	**(118.6)**	**2.9**	**35.1**	**14.4**	**(37.2)**	**(6.6)**
Amortization of intangible assets	41.2	39.6	25.7	25.8	7.5	6.7	0.5	0.3	7.4	6.8
Depreciation	31.3	30.4	17.4	16.6	10.9	10.1	2.0	2.2	1.0	1.5
Impairment of intangible assets	111.0	–	–	–	111.0	–	–	–	–	–
EBITDA	**148.8**	**222.8**	**129.2**	**184.5**	**10.7**	**19.7**	**37.7**	**16.9**	**(28.8)**	**1.7**
Restructuring charges	8.1	12.6	3.4	5.9	3.7	5.2	–	0.2	1.0	1.3
Warranty normalization adjustments	(4.3)	(4.6)	(5.5)	(4.9)	1.1	(0.6)	0.1	0.9	–	–
Timing difference on FX Derivatives	(0.1)	(0.9)	–	–	0.0	(1.0)	(0.1)	0.1	–	–
Transformation expenses	18.3	–	–	–	0.5	–	–	–	17.8	–
Adjusted EBITDA	**170.9**	**229.9**	**127.1**	**185.4**	**16.1**	**23.5**	**37.6**	**18.0**	**(9.9)**	**3.0**
Adjusted EBITDA margin (%)	9.9%	11.8%	13.2%	16.4%	2.7%	3.6%	23.8%	11.0%		

Owing to rounding, numbers presented may not add up to the totals provided.

Adjusted Gross Profit

The reconciliation of Gross Profit to Adjusted Gross Profit is as follows for the financial years ended March 31, 2025 and 2024:

	L+G GROUP AG		AMERICAS		EMEA		ASIA PACIFIC		CORPORATE AND ELIMINATIONS	
USD in millions, unless otherwise indicated	**FY 2024**	FY 2023	**FY 2024**	FY 2023	**FY 2024**	FY 2023	**FY 2024**	FY 2023	**FY 2024**	FY 2023
Gross Profit	**512.1**	**595.3**	**304.7**	**387.0**	**148.7**	**165.8**	**62.8**	**42.1**	**(4.1)**	**0.4**
Amortization of intangible assets	5.6	4.8	1.0	1.1	4.4	3.5	0.2	0.1	–	–
Depreciation	24.8	23.7	15.6	15.0	8.5	7.9	0.6	0.8	–	–
Restructuring charges	2.1	4.5	–	3.7	2.0	0.7	–	0.1	–	–
Warranty normalization adjustments	(4.3)	(4.6)	(5.5)	(4.9)	1.1	(0.6)	0.1	0.9	–	–
Timing difference on FX derivatives	(0.1)	(0.9)	–	–	0.0	(1.0)	(0.1)	0.1	–	–
Adjusted Gross Profit	**540.2**	**622.7**	**315.9**	**401.9**	**164.9**	**176.5**	**63.5**	**44.0**	**(4.1)**	**0.4**
Adjusted Gross Profit margin (%)	31.2%	32.0%	32.7%	35.5%	27.2%	27.2%	40.2%	26.9%		

Owing to rounding, numbers presented may not add up to the totals provided.

Adjusted Operating Expenses

The reconciliation of Operating Expenses to Adjusted Operating Expenses is as follows for the financial years ended March 31, 2025 and 2024:

USD in millions, unless otherwise indicated	FY 2024	FY 2023
Research and development	**172.7**	**174.4**
Depreciation	(2.9)	(2.8)
Restructuring charges	(2.0)	(2.7)
Adjusted Research and development	**167.8**	**168.9**
Sales and marketing	74.5	78.1
General and administrative	153.1	155.1
Depreciation	(3.6)	(3.9)
Restructuring charges	(4.1)	(5.4)
Transformation expenses	(18.3)	–
Adjusted Sales, General and Administrative	**201.6**	**223.9**
Adjusted Operating Expenses	**369.4**	**392.8**

Owing to rounding, numbers presented may not add up to the totals provided.